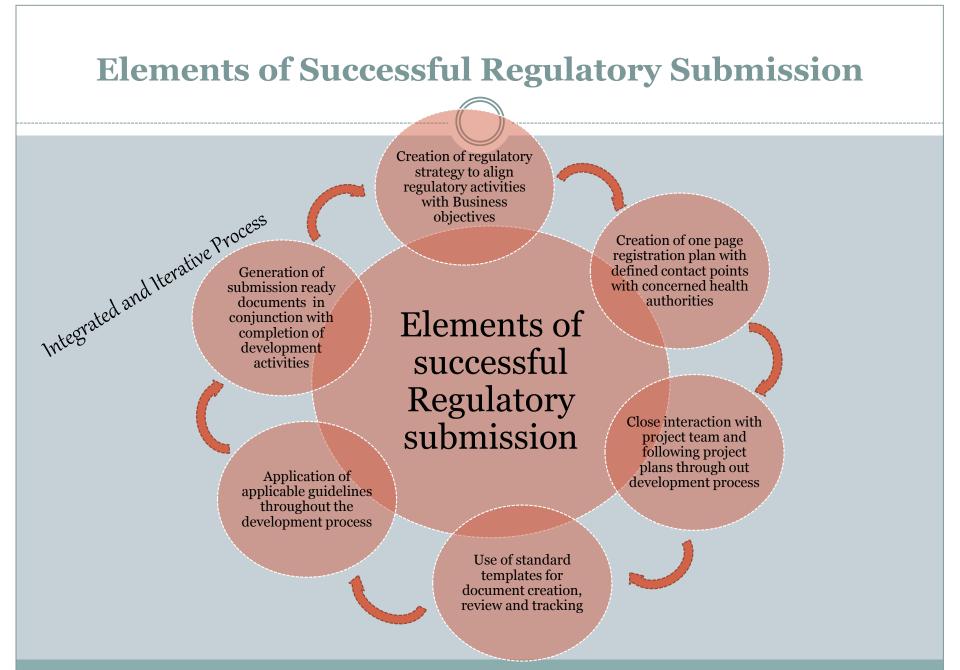
PREPARING FOR YOUR REGULATORY SUBMISSION -TIPS FOR EFFECTIVE REGULATORY STRATEGY

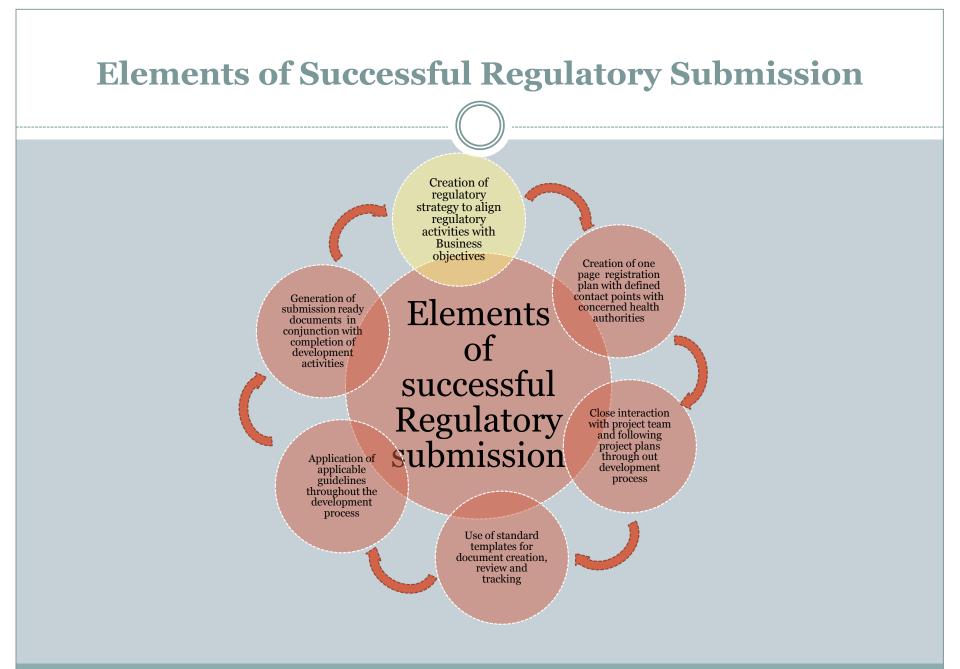
#### YATIKA KOHLI PH.D. DIRECTOR, RA BIOPHARMACEUTICALS. APOTEX INC.

# Disclaimer

The information and views expressed in this presentation are my personal views, and may not be understood or quoted as being made on behalf of Apotex



#### CAPRA EDUCATION DAY, June 4 2014



# Creation of Regulatory Strategy

#### Creation of regulatory strategy to align regulatory activities with Business objectives

#### • A well- developed and thought out plan that is balanced, realistic and achievable to support the organization's mission and vision.

### • Purpose

Goal

- To define the plan for developing the product with the goal of obtaining regulatory approval in desired markets and lifecycle management/maintenance post approval
- To establish GO/NO GO decision points
- To outline which path to take, with the background and the rationale of why a specific path is selected or recommended

# Elements of Regulatory Strategy - 1/3

- Target Product Profile
  - Targeted market(s)
  - Targeted indication(s)
  - Targeted Product composition, strengths, presentation
  - Targeted shelf life and storage conditions
- Development program and Overall project timelines
  - Regional vs. global development
  - Regulatory requirements in the jurisdictions of interest
  - Understanding of constraints, if any, to market the product in country(ies) of interest

Creation of regulatory strategy to align regulatory activities with Business objectives

# Elements of Regulatory Strategy - 2/3

Creation of regulatory strategy to align regulatory activities with Business objectives

- Quality Aspects of development program
  - o Manufacturer Who, where?
  - Manufacturing Capabilities small scale, commercial scale
    - × Timing of scale-up , if any
  - Analytics Applicable monographs (USP/Ph.Eur.); Compendial methods; Who, where?
- Non-Clinical Program
  - Regional vs. global development
  - Regulatory requirements in the jurisdictions of interest
  - Understanding of constraints, if any, to market the product in country(ies) of interest

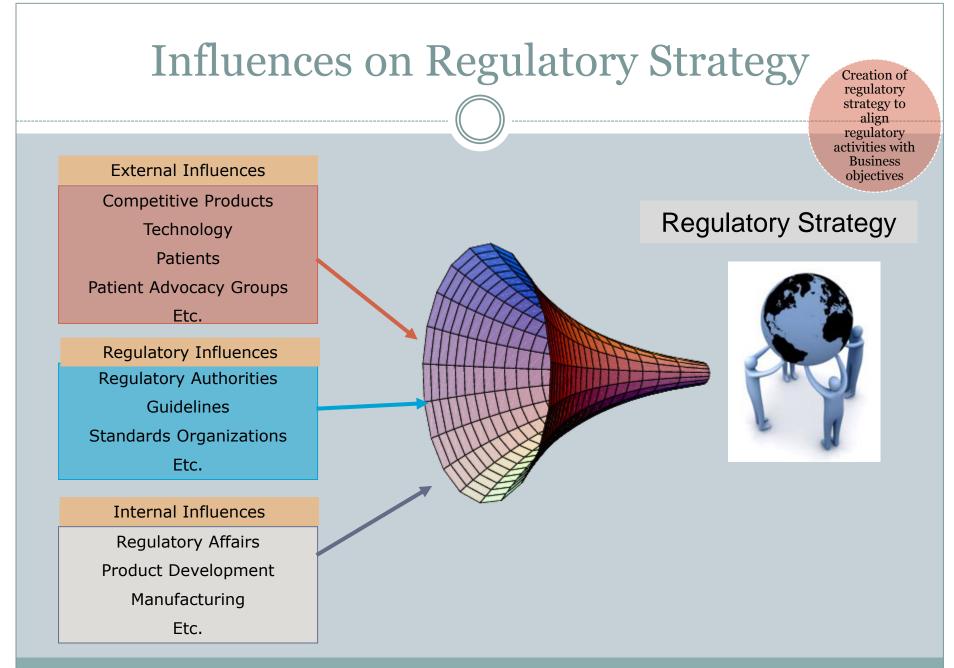
# Elements of Regulatory Strategy - 3/3

### Clinical program

- Regional vs. global development
- Phase(s) and # of clinical trials
- Single vs. multi-country / Single vs. multicenter study(ies)
  - Country(ies) where the study(ies) will be conducted
- Type of clinical trial application CTA/IND/IMPD
- High level study design and sample size
- Comparative vs. non-comparative
  - × Comparator placebo/standard of care/reference product

Creation of regulatory strategy to align regulatory activities with

> Business objectives



## Regulatory Strategy – Internal Factors

Creation of regulatory strategy to align regulatory activities with Business objectives

- Market objectives (e.g., desired claims and markets)
- Where is the company positioned in the space leader, fast follower, me-too?
- The definition of success
- Business drivers
- Degree of development work already completed
- Previous experiences with similar products
- Depth of understanding of technology and mechanisms of action
- Availability of resources (time, staff, expertise, and money)
- Interactions with other business/development projects
- Organization of the business (e.g., in-house vs. outsourced development capability)
- Previous interactions with regulatory authorities
- Interaction with reimbursement strategy
- Planning evidence development

# Regulatory Strategy – External Factors

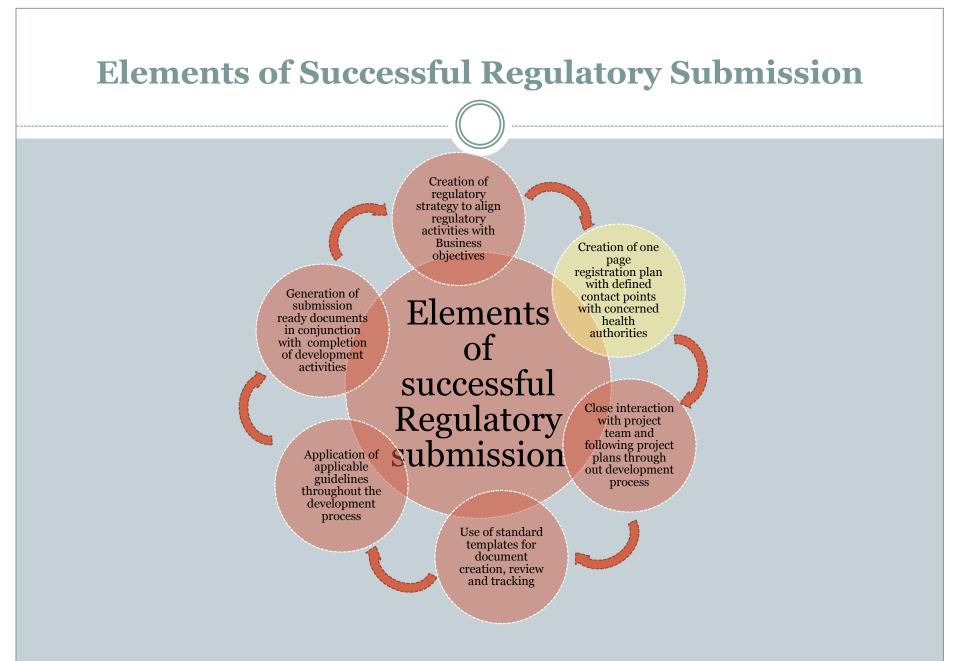
Creation of regulatory strategy to align regulatory activities with Business objectives

- The competitive landscape
- Trends in the domestic and global practice of medicine and standard of care
- Regulatory or market concerns with particular product categories or industry sectors
- Current and evolving regulatory environment submissions procedures, classification changes, evidence requirements, etc.
- Health economics of treatment/device and associated evidence and comparative effectiveness expectations
- Current and evolving reimbursement policies
- Concerns over specific materials, components, treatment, etc.
- Prevalence and consequences of off-label use

## Regulatory Strategy – External Factors

regulatory strategy to align regulatory activities with Business objectives

- Competitive Landscape
  - Who are the potential players? Real vs. potential competitor(s)?
  - Where are they located?
  - Where are they with their respective development(s)?
  - If ahead, how far ahead? If behind, how far behind?
- Regulatory Landscape and Framework?
  - Regulatory environment is it established, developing, changing, evolving?
  - New requirements/legislations/regulations available vs. projected?
  - Review requirements/ timing/ performance?



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# One Page Registration Plan

Creation of one page registration plan with defined contact points with concerned health authorities

# • A well- developed and thought out plan that describes the specific steps and action required to successfully meet the regulatory strategy objectives

• Purpose

Goal

- To have a high level understanding of the product development program
- To define the milestones for health authorty(ies) contact during the development program
- Common and consistent means of communication internally within the project and functional teams
- Contains the specific elements required to assemble the regulatory submission

#### Regulatory Strategy – Points for Consideration

- Regulatory strategy is a living document you must EXPECT change
  - Some examples:
    - × Regulations evolve and change
    - × Based on additional experience and/or information agencies can change their view on the subject
    - × New intelligence on similar product
    - × Change in target label or markets
    - × Pressure from patients, advocacy groups or media

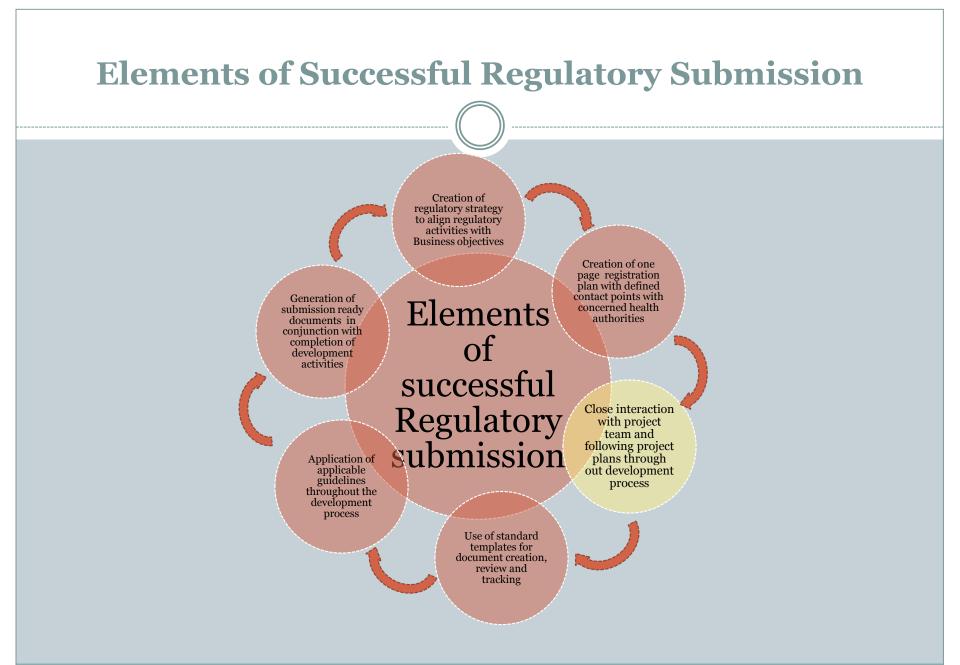
### Regulatory Strategy – Points for Consideration

- Definition of scope
- Defining and differentiating near-term and long-term objectives
- Bridging elements and dependencies between the business and regulatory strategies
- Keeping a focus on the end goal clinical, product quality, and business
- Identifying influencing elements (internal and external)

#### Understanding of different perspectives coordinated into a meaningful, effective, resilient guiding strategy

#### Regulatory Strategy – Execution and maintenance

- Successful execution depends on
  - Detailed project plan
  - Clear designation of organizational roles and responsibilities
    - × Internal resources (cross functional team members, project lead, regulatory lead etc.)
    - × External resources (consultants, CRO, Advisory committee, Attorneys, Health Authorities)
  - Effective support systems and procedures
    Effective communication and decision making



# **Close Interaction with Project Team**

#### • Purpose

Close interaction with project team and following project plans through out development process

- To inform and be informed of all project/program level developments with respect to project timelines
- To identify, discuss, strategize on project/product specific development issues
- To discuss and decide on the ongoing development pathway
- To develop internal and external communication strategy

#### Elements

- Project Plans (timing)
- Project Charter (project deliverables)
- Budget/Resource requirements and constraints

# **Close Interaction with Project Team**

#### Project Plans

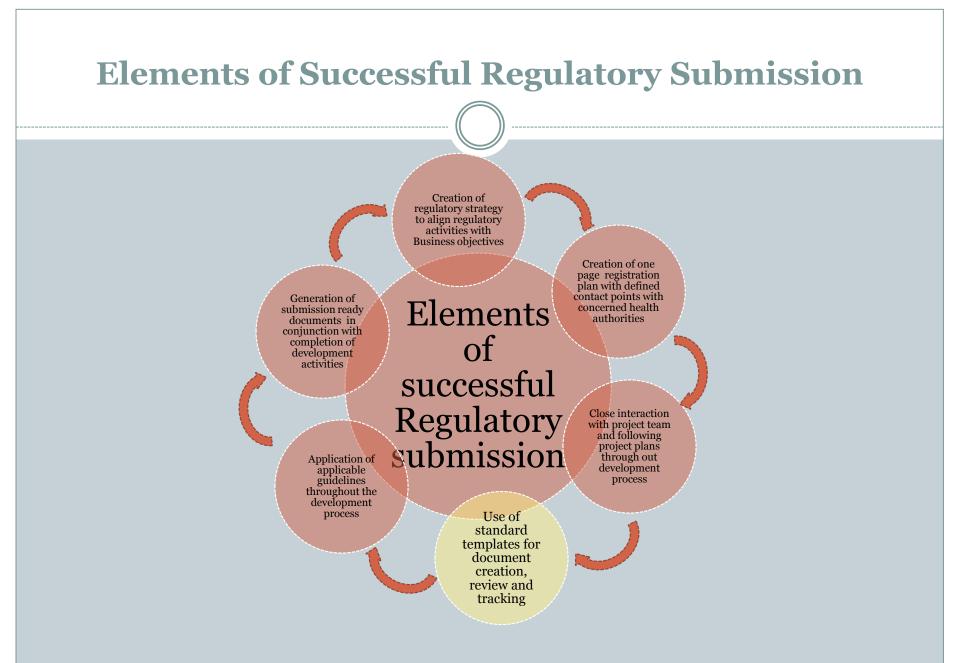
- Detailed, Integrated
- Identifies key activities, resources, timing
- Helps to define implement and control project
- Gantt charts and project management software are useful
- Started early
- Communicated
- Re-visited and revised as often as necessary

Close interaction with project team and following project plans through out development process

### Interaction with Project Team – Questions to Consider

Close interaction with project team and following project plans through out development process

- Have the target clinical indication and anticipated labeling claims for your product been outlined as part of a preliminary target product profile?
- Does your current program include consideration of anticipated future approval requirements, e.g., endpoints, comparators, effect sizes, statistical criteria, based on current approval precedents and ongoing competing clinical programs?
- Does your program include consideration of a changing regulatory environment, including implementation of new legislation, guidances, or review requirements?
- Does your program proactively identify challenges or issues that may delay clinical development and also define innovative solutions/approaches to circumvent these challenges?
- Does your program leverage newly accepted development tools to reduce clinical development time and expense and also proactively plan to maximize acceptance of foreign data to access global markets?
- Does you program currently identify key opportunities to engage global regulatory authorities and specify key data requirements to support these interactions?
- Does your program proactively eliminate development risk and uncertainty, while maximizing the potential for commercial success?



# **Document Standards and Practices**

#### Document Mapping

Use of standard templates for document creation, review and tracking

- Creation of document maps for the specific submission (e.g. CTA/ IND (Phase I, II, III), CTD (Module 2-5)
  - List of all documents categorized by sections of the submission under consideration
  - × Identification of source, summary and support documents

#### • Use of standard formats and templates

- Develop standard format, word style guide conventions to be used for regulatory submissions
  - Communicate and train the project team members, authors, subject matter experts (SME)
- Develop templates for all required sections of the intended submission for clarity, completeness, standardization and compliance with the requirements

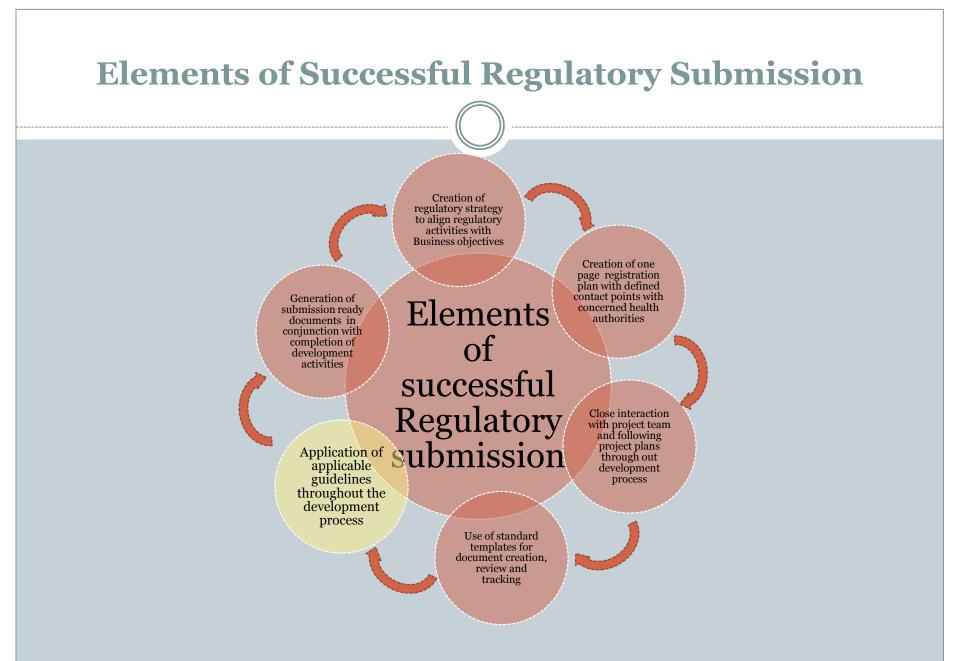
# **Document Standards and Practices**

Use of standard templates for document creation, review and tracking

- Review flows and timelines
  - Creation and communication of review flows, expectations and timelines
    - \* Where will the document to review reside? Who will review (internal/external reviewers), in what order and how long?

### Tracking

- Use of document maps for tracking of the documents in planning, draft, review, completed
- Tracking of document progress in relation to the submission requirements and project plans
- Communication to the project team for the status update



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# **Application of Guidelines**

Application of applicable guidelines throughout the development process

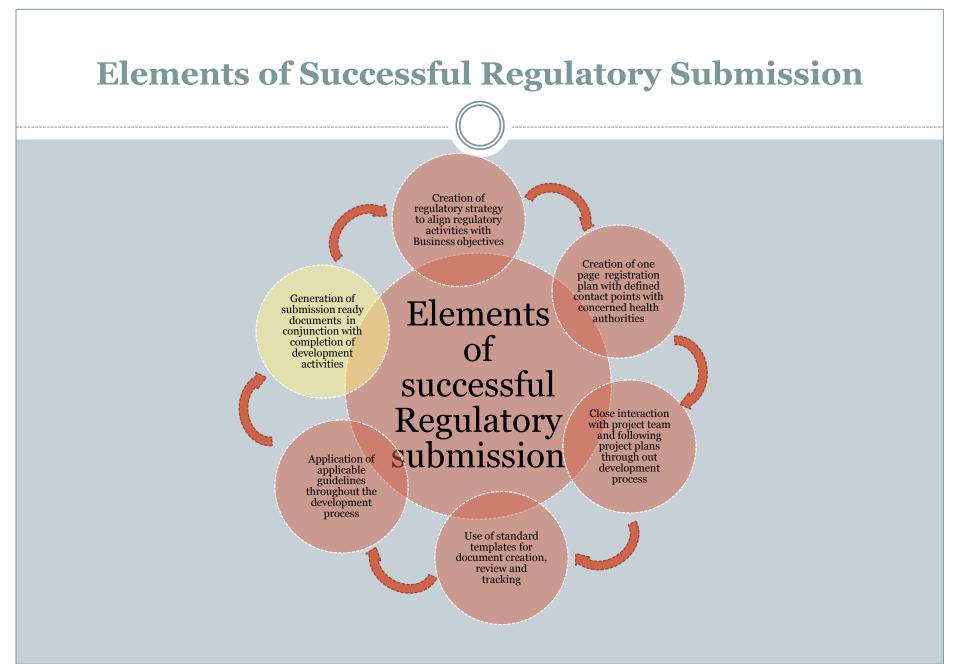
#### Purpose

- Significant streamlining in application processes
- Increased focus on effective and targeted compliance activities
- More consistent application of strong but proportionate enforcement activities

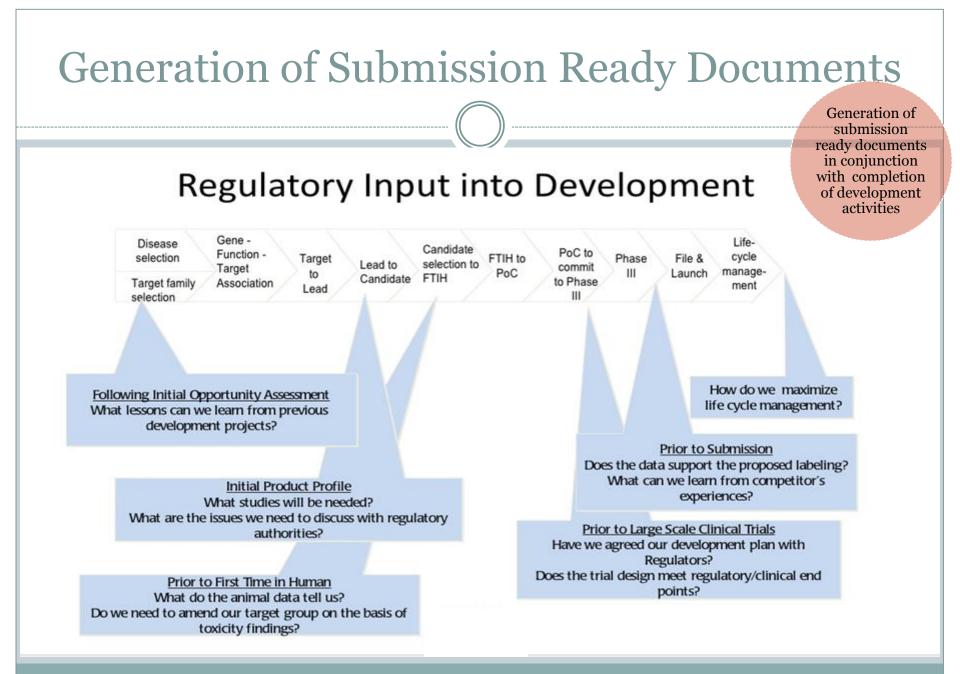
# **Application of Guidelines**

Application of applicable guidelines throughout the development process

- Know and understand the regulatory framework and environment
- Find all applicable guidelines
  - Global (ICH), Key/critical/important, regional/national
  - Share and communicate the key consideration(s) to the project team
- Core to development
  - Get involved and Start early right first time
  - Retrospective fix-ups take longer (time/cost/resource implications)
- Keep an eye out for the new regulations, directives/ legislations/ guidance
  - Be active and get involved in providing comments to the draft guidelines
- Key to successful submission, review and outcome



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### **Generation of Submission Ready Documents**

Generation of submission ready documents in conjunction with completion of development activities

Global regulatory strategy does not mean identical processes or documentation

- Obtain and manage documents during development
- Critical for timely application of guidelines/unique or national requirements during development
- Important for introduction of standard practices for document generation, review and tracking
- Key to successful submission, review and outcome

# **Regulatory Submissions Simplistic Success Formula**

- Know the regulations, guidelines and specific requirements
- Develop quality data using appropriate GMP, GCP, GLP, QSR and QbD requirements
- Have well trained staff at all levels
- Build and maintain strong communication links with the regulatory authority before and during the review process
- Submit a well written dossier
- Plan for all post-approval commitments

